



Hillfield Strathallan College
Here Excellence is a Way of Life

TRANSFORMING TEACHING AND LEARNING
2009-2010 ANNUAL REPORT



Head of College's Message



2009-2010 Annual Report Transforming Teaching and Learning

As one of the newest members of the HSC community, I have spent my first few weeks on the campus interviewing as many people as I can and asking them to describe a highlight from their experience at the College. These 'appreciative inquiries' are a way to try to tap into the power of people's stories, and from them drawing out the unique strengths at HSC. For me as a new leader at the College, these stories are universally inspiring, thought provoking and humbling. HSC is a school like none other that I have experienced and I am grateful that my family and I are now a part of it.

There was certainly a lot of pride in the graduating class of 2010, which had an incredible amount of success. As has become the expectation, graduates completing their credit program at HSC and seeking post-secondary placement were accepted to the institution of their choice with the vast majority of students gaining recognition as Ontario Scholars in the process. Other prestigious scholarships won by HSC grads include the Queen's Chancellor's Scholarship and the UWO President's Scholarship.

Once again the Advanced Placement Program provided a unique opportunity for 64 HSC students who wrote a total of 113 exams.

Amazingly, given our school position to encourage each student to accept the challenge of the exam, 42% of the exams were scored at a 4 or a 5 on five-point scale, which is the equivalent of an 'A' or higher in a first-year university-level course. In addition, we have 12 new members in the growing list of AP Scholars, bringing the total over the past four years to 44 students. Amazingly HSC now has six AP National Scholars who have scored 4 or better on five or more AP exams!

The commitment of HSC to the development of tomorrow's leaders today was in full evidence in each of the four schools of the College this past year. The Junior School promoted and ran a "Toonies for Trees" program to plant trees on College property in support of the green initiatives in our Strategic Plan. The Montessori School took the lead in a College-wide project that raised over \$20,000 for Multiple Sclerosis research and was celebrated through the 'Snuggle Up and Read' day. In the Middle School students participated in the Hamilton Area Eco Festival, as well as offering its continued support of St. Matthew's House in Hamilton. In the Senior School each week over 60 students

travelled to downtown Hamilton to take part in the SISO project teaching English to Hamilton's new immigrants. These are just a few examples of the dozens of acts of leadership and commitment to the larger community at HSC.

The HSC community continues to demonstrate its unwavering commitment to supporting the College, despite the challenges of the earlier economic recession. Committed to running two parallel campaigns, we asked for your help with both Excelsior, our Annual Giving Campaign, and the 'Transformation HSC' Capital Campaign in 2009-2010. Parents, Alumni and Staff alike demonstrated their confidence in our vision and programs by exceeding previous annual gifts and supporting volunteer-driven events such as Winterfest, Fair Day, Crescendo Concerts and the annual Golf Tournament; all of which allowed us to raise more than \$314,000 for immediate use in all four schools in the coming year.

In addition, the launch in January 2010 of the Family Campaign in support of 'Transformation HSC' was very much embraced by our families. More than \$650,000 was raised in the first six months of this campaign alone! On September 16 a campaign celebration event was held to more publicly recognize our many capital campaign donors to date, as well as to inform the community on the plans for the construction of our new Senior School and College-wide Community and Athletic complex. (Please see page 48 for more information.)

There has been a tremendous amount of work done this past year in support of the Strategic Plan, "Making a World of Difference". Our student-centred Learning Committee meets regularly to promote and celebrate the initiatives underway in this area and many teachers spent their summer pursuing professional growth in student-centred education. The priority of helping our students develop and fulfill their leadership potential was also addressed by such initiatives as having all Grade 9 students participate in the Duke of Edinburgh's Award. A great deal of work was also done developing an Outdoor Education continuum,



connecting all levels of the College as part of HSC becoming a leader in sustainability and environmental responsibility, our third priority. We have also recently completed an audit of our waste reduction and energy conservation plans, which will inform our next steps in this area.

In conclusion, I would like to express my excitement for the upcoming year to the entire HSC community and my gratitude for being welcomed into a school that has such a commitment to excellence, as demonstrated by the successes of the 2009-2010 school year. I am also honoured to be joining the efforts of the Alumni Association and the Parents' Guild in all that they do for the College. It is only through the support and commitment of our alumni, parents, faculty and staff, and our many other volunteers, that we are able to provide this type of education for the students of HSC.

Yours truly,

A handwritten signature in black ink that reads "Marc Ayotte". The signature is written in a cursive, flowing style.

Marc Ayotte
Head of College

Chair's Message - Board of Governors



Board of Governors Report 2009-2010

This year, as always at HSC, marked many changes and accomplishments on campus. In the Fall we learned of Dr. Tom Matthews' appointment to St. George's in British Columbia, effective July 2010. One of the significant tasks for the Board was to establish a search committee to find our new Head of College. This search committee consisted of multiple stakeholders, and input was received from parents, current students, alumni and donors. We were very successful in recruiting our new Head, Marc Ayotte, who began his role on July 1, 2010. On behalf of both Boards I send our sincere thanks to Tom for his outstanding accomplishments at Hillfield Strathallan College, and wish him and his family well on the west coast.

We also give a very warm welcome to our new Head of College, Marc, his wife Kim and their two children Griffin and Gillian. The Board is confident that Marc's enthusiastic and innovative approach to education, and the business of running a school the size of HSC, will bring exciting new developments in the years ahead.

Another major focus for the Board of Governors this past year was the continued progress with our Strategic Plan, "Making a World of Difference," as well as ensuring that the 'Transformation HSC' project and campaign were positively supported. Both of these major initiatives will position HSC for extraordinary successes in the years and decades ahead, with their combined focus on learning and preparing our students for the rigours and opportunities of the 21st century. You can learn more about both by visiting our website at www.hsc.on.ca.

Our volunteer supporters are an intricate part of the fabric of life at this fine College. Without their dedication, hard work and generosity, HSC would indeed be a lesser institution. The degree of volunteer involvement is an indication of the strength of the HSC family, and the Board is very proud to acknowledge the key involvement of the Parents' Association, the Alumni Association and the Crescendo Concerts Committee. Their very successful

accomplishments this past year included Winterfest, Fair Day, HSC-Bay, the annual Fashion Show, the HSC Golf Classic and three outstanding, professional concerts in our Artsplex theatre. Thanks to all those who made this possible, raising \$153,000 for the College through their combined efforts.

We must also acknowledge and sincerely thank the many other parents, guardians, alumni, staff and students who also devote countless hours of volunteer effort in support of both HSC and the many worthy organizations that we support as an HSC family, locally and globally. Whether it is a student-led social action group raising funds for a needy international cause, or parents volunteering in the classrooms, HSC gives willingly in time, talent and treasure, modelling our Vision statement to help our students "reach their full potential, and to better the world around them."

We would like to acknowledge the dedicated efforts of another group, whose often behind-the-scenes work with fundraising for 'Transformation HSC' has put us firmly on the map in the world of independent schools in Canada. The Campaign Steering Committee, Chaired by current parent and grandparent, Mr. Ron Foxcroft, has seen unprecedented success in the past 2 ½ years, having already raised more than \$23 million in donations and pledges to our campaign to build a new Senior School and College-wide Community & Athletic Centre. On page 48 of this issue of the HSC Review you will be able to read more about 'Transformation HSC', as well as in the regular campaign newsletters available electronically. The Board is hopeful in the coming months that the work of this volunteer Committee and its support staff in the Advancement Office will allow for the decision to break ground on the project, with a forecasted opening of late 2012.

Dr. Jennifer Everson, Chair, Board of Governors

Chair's Message - Board of Trustees



Board of Trustees Report 2009-2010

The Board of Trustees holds a dual role at the College. It is responsible for the monitoring and administration of the Endowment Fund as well as assisting the Advancement Office with its varied fundraising initiatives.

The world global markets continued the recovery that began in the fourth quarter of fiscal year 2009. The recovery continues to be slow and somewhat erratic due to the continuing concerns about its sustainability and the sovereign debt issues overseas. Again this year, the Board of Trustees worked in tandem with Darcy Wallace, the Director of Finance, to closely monitor the performance of the Endowment Fund, and I am pleased to report that its performance either met or exceeded each of our specific and relative benchmarks.

In the fundraising arena, the Trustees continue to support the College's wide range of activities. The major fundraising campaign for 'Transformation HSC' continues in earnest and we look forward to exciting announcements by the end of the year. The Excelsior

Annual Giving Campaign met its year-end goal and will once again fund learning in the classrooms, in the theatre, in the music and arts studios, in the gyms and the sports fields. Congratulations to our Parents' Guild for organizing the second annual HSC-bay (online auction), as well as other community events, raising a total of \$84,500 last year. The Alumni Association held another successful HSC Golf Classic Tournament raising \$35,000, and the Crescendo Concerts Association added a record-breaking \$25,400 to the Arts Scholarship fund at HSC. These initiatives are made possible through the significant efforts of the Advancement team under the able leadership of Adrienne Davidson, and the parent, alumni and campaign volunteers who give so generously of their time and talents. On behalf of the Board of Trustees, I thank everyone involved for their continued support in what we believe will be another successful year ahead.

Mr. David Simpson '73, Chair, Board of Trustees

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Board of Trustees 2009-2010

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Financial Statements and Summary

In fiscal 2010 HSC continued to carefully manage its operating and capital expenditures while fully achieving its student program objectives. Another year of successful fundraising efforts assisted the College in funding priority needs. Significant and generous additional donations were received towards the ‘Transformation HSC’ Project, which focuses on the development of a new Senior School and College-wide athletic complex.

HSC’s operating fund posted an excess of revenue over expenses of \$1.254 million - financing the purchase of \$857 thousand of capital assets. Donations and fundraising revenue continue to be strong at \$294 thousand – down just slightly from the prior year. A total of \$87 thousand was transferred through net assets to other funds. The fund transferred \$17 thousand to finance operating expenses in the expansion fund. Further transfers of \$70 thousand were made from the operating to the endowment fund. These transfers include monies raised through the efforts of the Alumni Association and Parents’ Guild. Monies were not transferred from the endowment to fund scholarships expended in the operating fund this year. The operating fund finished the year with a balance of \$1.377 million – reflected therein is over \$201 thousand of donated and fundraised amounts that will be spent for various priority needs in the upcoming school year.

The expansion fund exists to finance special capital projects outside of the normal course of operations. In 2010, it increased

a total of \$3.839 million with donations of \$3.890 million received in addition to the earned fees of \$299 thousand and investment income of \$98 thousand. As previously stated, operating expenses of \$17 thousand in this fund were financed by transfers from the operating fund. The expansion fund made progress payments with respect to architectural construction drawings and other expenses for the ‘Transformation HSC’ Project totaling \$448 thousand – shown as a capital asset purchase in the statement of net assets. The fund contains all donations received towards the Project. Total donations received to date are \$9.365 million. The fund closed the year at \$11.618 million.

HSC maintains and improves its buildings, grounds and equipment through a program of planned upgrades and replacements. These projects are funded primarily from the operating fund, with the exception of expansion projects, which are funded from the expansion fund. In 2010 the cost of property, plant and equipment maintenance and upgrades provided



\$1.305 million of new assets in the capital fund. Funding for approximately \$271 thousand of these assets came from our 2009 annual campaign and the 2009 fundraising efforts of our Parents' Guild. These amounts are recorded as revenue in the donation and fundraising lines of the operating fund and are included in the net asset transfer of \$857 thousand from operating to the capital funds to finance asset purchases. After amortization, the fund balance of capital assets is \$12.152 million.

After related expenses, investment and donation revenues in the endowment fund realized a \$57 thousand excess of revenue over expenditures in the year. Accounting standards require our endowment investments to be measured at market value with unrealized gains and losses recorded in the statement of net assets. Two lines in the net assets, a reclassification of \$8 thousand of these gains to income in the year, and a \$109 thousand increase to unrealized gains adjust the fund accordingly. Finally, after recording previously noted transfers of \$70 thousand, made through net

assets from the operating to the endowment fund for monies raised toward future scholarships, the fund balance ended the year at \$2.010 million. Note that due to market conditions funds were not transferred from the endowment fund to the operating fund to support scholarships expended in the operating fund this year.

In keeping with its Mission, Vision and Values, HSC continues to support student program excellence and enhancement by maintaining responsible fiscal management, planned capital asset enhancement and campus expansion projects.

Financial Statements 2010

Statement of Revenue and Expenditures and Changes in Net Assets *year ended June 30, 2010 (in thousands of dollars)*

	Operating Fund	Expansion Fund	Capital Fund	Endowment Fund	Consolidated Total
REVENUE					
Earned revenue	\$ 21,622	\$ 397	\$ 3	\$ 80	\$ 22,102
Donations and fundraising	294	3,890	-	1	4,185
	21,916	4,287	3	81	26,287
EXPENDITURES					
Salaries, wages and benefits	15,506	-	-	-	15,506
Operating expenses	5,156	17	1,082	24	6,279
	20,662	17	1,082	24	21,785
EXCESS OF REVENUE OVER EXPENDITURES	1,254	4,270	(1,079)	57	4,502
Net assets, beginning of year	1,067	7,779	11,926	1,782	22,554
Changes/purchase of capital assets	(857)	(448)	1,305	-	-
Reclassification adjustment for gains recognized during the year in the statement of revenue and expenditures	-	-	-	(8)	(8)
Changes in unrealized gains on investments	-	-	-	109	109
Transfers	(87)	17	-	70	-
Net assets, end of year	\$ 1,377	\$ 11,618	\$ 12,152	\$ 2,010	\$ 27,157

Balance Sheet *as at June 30, 2010 (in thousands of dollars)*

	Operating Fund	Expansion Fund	Capital Fund	Endowment Fund	Consolidated Total
ASSETS					
Current assets	\$ 5,169	\$ 10,906	\$ -	\$ 29	\$ 16,104
Investments (recorded at market value)	-	1,000	-	1,945	2,945
Life insurance policies	-	146	-	-	146
Capital assets	-	-	12,239	-	12,239
	\$ 5,169	\$ 12,052	\$ 12,239	\$ 1,974	\$ 31,434
LIABILITIES & NET ASSETS					
Current liabilities	\$ 3,792	\$ 434	\$ -	\$ (36)	\$ 4,190
Deferred capital contributions	-	-	87	-	87
	3,792	434	87	(36)	4,277
Net assets, end of year	1,377	11,618	12,152	2,010	27,157
	\$ 5,169	\$ 12,052	\$ 12,239	\$ 1,974	\$ 31,434

Financial Statements 2009

Statement of Revenue and Expenditures and Changes in Net Assets *year ended June 30, 2009 (in thousands of dollars)*

	Operating Fund	Expansion Fund	Capital Fund	Endowment Fund	Consolidated Total
REVENUE					
Earned revenue	\$ 20,636	\$ 729	\$ 3	\$ 6	\$ 21,374
Donations and fundraising	321	2,417	-	7	2,745
	20,957	3,146	3	13	24,119
EXPENDITURES					
Salaries, wages and benefits	14,766	-	-	-	14,766
Operating expenses	4,867	31	1,029	22	5,949
	19,633	31	1,029	22	20,715
EXCESS OF REVENUE OVER EXPENDITURES	1,324	3,115	(1,026)	(9)	3,404
Net assets, beginning of year	1,266	4,295	11,908	1,759	19,228
Changes/purchase of capital assets	(882)	(162)	1,044	-	-
Reclassification adjustment for gains recognized during the year in the statement of revenue and expenditures	-	-	-	(25)	(25)
Changes in unrealized gains on investments	-	-	-	(53)	(53)
Transfers	(641)	531	-	110	-
Net assets, end of year	\$ 1,067	\$ 7,779	\$ 11,926	\$ 1,782	\$ 22,554

Balance Sheet *as at June 30, 2009 (in thousands of dollars)*

	Operating Fund	Expansion Fund	Capital Fund	Endowment Fund	Consolidated Total
ASSETS					
Current assets	\$ 4,820	\$ 7,274	\$ -	\$ 25	\$ 12,119
Investments (recorded at market value)	-	500	-	1,711	2,211
Life insurance policies	-	146	-	-	146
Capital assets	-	-	12,002	-	12,002
	\$ 4,820	\$ 7,920	\$ 12,002	\$ 1,736	\$ 26,478
LIABILITIES & NET ASSETS					
Current liabilities	\$ 3,753	\$ 141	\$ -	\$ (46)	\$ 3,848
Deferred capital contributions	-	-	76	-	76
	3,753	141	76	(46)	3,924
Net assets, end of year	1,067	7,779	11,926	1,782	22,554
	\$ 4,820	\$ 7,920	\$ 12,002	\$ 1,736	\$ 26,478

In Grateful Appreciation of our Donors

Hillfield Strathallan College gratefully acknowledges all donors whose generous and continued commitments demonstrate their support and loyalty to the College. The following people have made financial contributions during the fiscal year July 1, 2009 to June 30, 2010. Every effort has been made to ensure the accuracy of this report. If, however, any errors or omissions have occurred, please accept our apologies, and advise the Office of College Advancement so that corrections can be made.

Chair's Table (\$25,000 and up)

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The DeGroot Family
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